Private and Confidential

Dr Gulrez Khan Newton Surgery 305 Chapeltown Road Leeds LS7 3JT

Improving Practice Questionnaire Report

Newton Surgery

February 2014





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27 February 2014

Dear Dr Khan

This report outlines your patient feedback from the Improving Practice Questionnaire (IPQ). Your results have been illustrated in tables and graphs with associated benchmarks where applicable. Details of score calculation and statistical methods have been provided to help you in the interpretation and understanding of your results. You will also receive an A4 poster summarising your results and a certificate of completion which you may like to display to patients to indicate that you value their views in order to inform positive change within your practice.

If you are carrying out this survey in order to help meet the requirements of the patient participation directed enhanced service (DES) for GMS contract, a guidance template for discussion of these local survey findings and an action plan have been included which may help facilitate discussions with your patient reference group (PRG).

The format of this report has been updated, which we hope will provide you with a clearer picture of performance.

We hope these results give you useful feedback as to how patients rated the practice and its service, and provide you with a basis for reflection. In order to enable us to improve our services we would be grateful if you could complete a feedback form using the following link:

http://www.cfepsurveys.co.uk/guestionnaires/feedback/default.aspx?psid=170096

Please contact the office on 0845 5197493 or reports@cfepsurveys.co.uk if you require further information about your report.

Yours sincerely

Helen Powell Survey Manager

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IPQ Report

Introduction

About the IPQ

The IPQ is a well-established questionnaire widely used in the UK.

Since 2004, over 3,000,000 patients have completed an IPQ providing valuable patient feedback to over 4,000 practices and over 16,000 health practitioners, many of these practices and health practitioners having completed the survey on more than one occasion.

Extensive published validation studies have established that the IPQ is a reliable and sensitive tool: accurately measuring patient satisfaction in designated areas and is sensitive to change - if the IPQ is carried out on more than one occasion any change in patient perception of service can be clearly and reliably monitored.

This report outlines the feedback that has been collected and analysed from a sample of your patients. Full explanation on how to interpret this information can be found in the report. We hope that this feedback is useful and a basis for reflection.

A sample of the IPQ questionnaire is included at the end of this report for reference.

About the benchmarks

Benchmarks are a useful guide as to how your practice performed in relation to all the practices who have carried out an IPQ survey. Benchmark data provided relates to either all practices or according to practice list size (the practice list size benchmarks displayed in this report are representative of your practice), as we have established this plays a part in scores achieved. However, it should be noted that other factors such as geographical location and clinical setting may also affect scores and benchmarks may not always be truly representative. Furthermore as it is not mandatory for a practice to carry out an IPQ survey, benchmarks provided are effectively based on data collected from a *volunteer* sample. Volunteer samples often perform better than an 'average' sample which could make the benchmarks provided artificially high.

Your feedback

From the report you will be able to clearly pinpoint areas where you scored well and also those areas where you might feel that improvements may be needed. However, it is advisable to take time to assimilate all the feedback and to avoid scanning the report and noting specific scores on which too much emphasis can be placed. In fact, the clearest reflection of patient satisfaction can often be seen in the frequency and distribution of patient ratings and in their written comments.

A page by page guide to the interpretation of your report has been incorporated in the supporting documentation at the end of this report which you may find useful.

Other useful information

Together with your report you will receive:

- An A4 poster: to enable you to share the results of your local survey with the patients in your practice.
- A 'Guidance template for discussion of local findings and action plan': completion of which may help you meet the requirements of the patient participation directed enhanced services (DES) for GMS contract, if required.

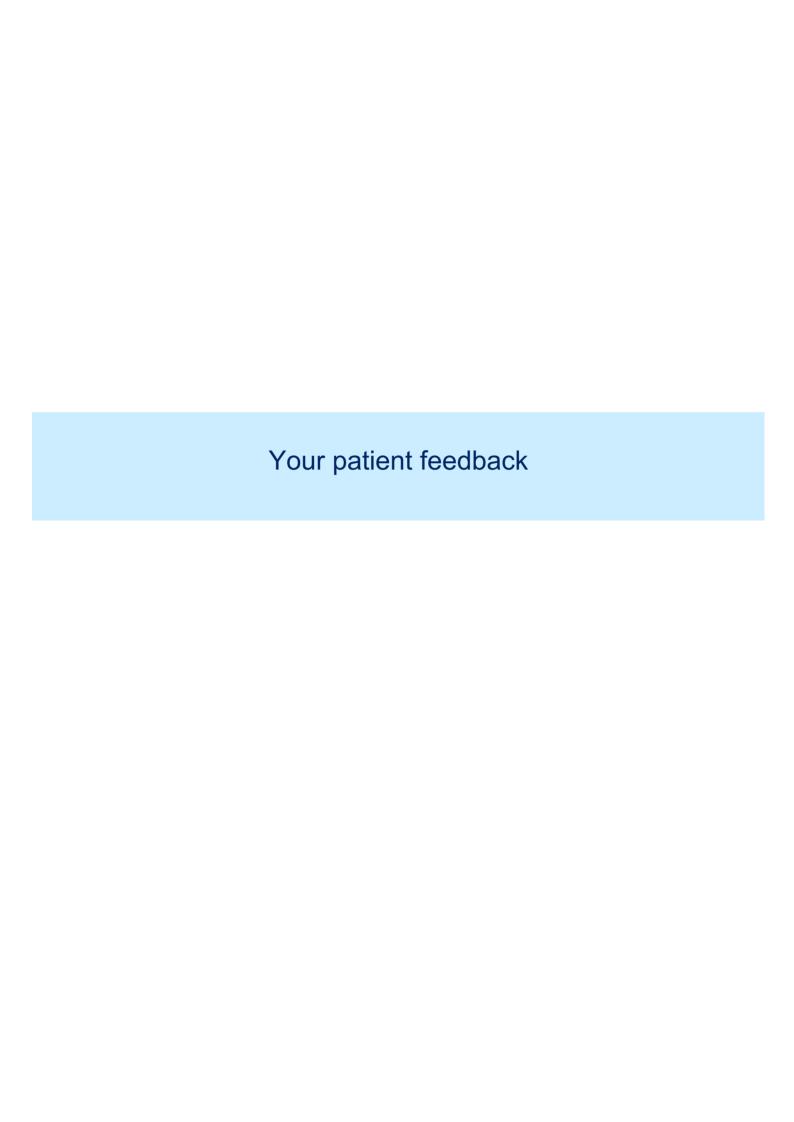


Table 1: Distribution and frequency of ratings, questions 1-28

Question	Poor	Fair	Good	Very Good	Excellent	Blank/spoilt
Q1 Opening hours satisfaction	1	2	7	33	41	2
Q2 Telephone access	2	4	8	32	39	1
Q3 Appointment satisfaction	1	5	6	36	38	0
Q4 See practitioner within 48hrs	2	4	9	22	46	3
Q5 See practitioner of choice	0	2	5	25	51	3
Q6 Speak to practitioner on phone	1	4	7	26	45	3
Q7 Comfort of waiting room	0	3	12	32	35	4
Q8 Waiting time	0	3	12	31	39	1
Q9 Satisfaction with visit	0	0	2	23	60	1
Q10 Warmth of greeting	0	0	3	21	61	1
Q11 Ability to listen	0	1	2	14	69	0
Q12 Explanations	0	0	2	11	71	2
Q13 Reassurance	0	0	3	17	63	3
Q14 Confidence in ability	0	1	2	15	68	0
Q15 Express concerns/fears	0	0	6	17	61	2
Q16 Respect shown	0	0	2	16	65	3
Q17 Time for visit	0	0	6	18	61	1
Q18 Consideration	0	0	6	20	59	1
Q19 Concern for patient	0	2	6	20	58	0
Q20 Self care	0	0	8	16	61	1
Q21 Recommendation	0	3	3	15	65	0
Q22 Reception staff	1	4	12	38	30	1
Q23 Respect for privacy/confidentiality	0	3	13	36	32	2
Q24 Information of services	0	5	12	34	33	2
Q25 Complaints/compliments	0	3	22	37	23	1
Q26 Illness prevention	0	3	18	37	27	1
Q27 Reminder systems	1	3	17	37	27	1
Q28 Second opinion / comp medicine	0	3	15	36	30	2

Blank/spoilt responses are not included in the analysis (see score explanation)



Table 2: Your mean percentage scores and benchmarks from all participating practices

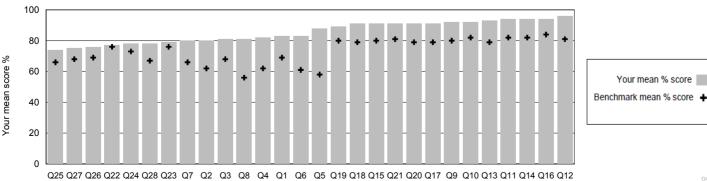
	Your mean		Benc	hmark da	ıta (%)*		
	score (%)	National mean score (%)	Min	Lower quartile	Median	Upper quartile	Max
About the practice							
Q1 Opening hours satisfaction	83	69	23	64	68	73	92
Q2 Telephone access	80	62	13	53	63	71	92
Q3 Appointment satisfaction	81	68	23	63	68	74	92
Q4 See practitioner within 48hrs	82	62	18	54	62	70	96
Q5 See practitioner of choice	88	58	22	48	57	65	95
Q6 Speak to practitioner on phone	83	61	25	54	61	67	92
Q7 Comfort of waiting room	80	66	27	60	66	71	90
Q8 Waiting time	81	56	25	50	56	62	90
About the practitioner							
Q9 Satisfaction with visit	92	80	41	76	81	85	97
Q10 Warmth of greeting	92	82	45	78	82	86	96
Q11 Ability to listen	94	82	46	78	83	87	97
Q12 Explanations	96	81	42	77	81	85	97
Q13 Reassurance	93	79	41	75	80	84	98
Q14 Confidence in ability	94	82	43	79	83	87	99
Q15 Express concerns/fears	91	80	45	76	81	85	96
Q16 Respect shown	94	84	49	80	85	88	98
Q17 Time for visit	91	79	38	75	80	84	96
Q18 Consideration	91	79	41	75	79	83	98
Q19 Concern for patient	89	80	43	76	80	84	97
Q20 Self care	91	79	38	75	79	83	97
Q21 Recommendation	91	81	41	78	82	86	99
About the staff		O.	• •	, 0	02		
Q22 Reception staff	77	76	29	72	77	81	96
Q23 Respect for privacy/confidentiality	79	76	43	72	76	80	96
Q24 Information of services	78	73	29	68	73	77	96
Finally							
Q25 Complaints/compliments	74	66	31	62	66	70	96
Q26 Illness prevention	76	69	34	64	68	72	96
Q27 Reminder systems	75	68	27	63	68	72	96
Q28 Second opinion / comp medicine	78	67	30	62	67	71	96
Overall score	85	73	35	69	73	77	95

Your mean score for this question falls in the highest 25% of all means Your mean score for this question falls in the middle 50% of all means Your mean score for this question falls in the lowest 25% of all means

9541

Please see the supporting documents at the end of this report for percentage score calculation and quartile information.

Graph 1: Your mean percentage scores in ascending order of performance with benchmark mean scores from all participating practices





^{*}Based on data from 927 practices carrying out 1,326 surveys between April 2010 and March 2013 with 25 or more responses.

Please note the reliability of your patient feedback may be marginally reduced if less than 25 patient ratings per question is achieved (see table 1). In the event that there are less than 5 patient responses for any question, the corresponding score will not be illustrated.

Table 3: Mean percentage scores and benchmarks by practice list size (2001-4000 patients)

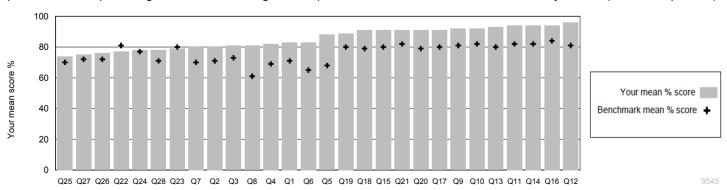
	Your mean Benchmark data (%)*						
	score (%)	National mean score	Min	Lower quartile	Median	Upper quartile	Max
About the practice							
Q1 Opening hours satisfaction	83	71	42	66	72	77	91
Q2 Telephone access	80	71	35	64	73	80	91
Q3 Appointment satisfaction	81	73	38	67	74	80	92
Q4 See practitioner within 48hrs	82	69	31	61	69	77	93
Q5 See practitioner of choice	88	68	33	60	69	76	92
Q6 Speak to practitioner on phone	83	65	38	58	66	72	92
Q7 Comfort of waiting room	80	70	44	64	71	76	90
Q8 Waiting time	81	61	35	53	61	69	90
About the practitioner							
Q9 Satisfaction with visit	92	81	54	76	82	87	97
Q10 Warmth of greeting	92	82	57	77	83	88	96
Q11 Ability to listen	94	82	55	77	83	88	97
Q12 Explanations	96	81	57	76	82	87	97
Q13 Reassurance	93	80	56	75	80	85	96
Q14 Confidence in ability	94	82	58	78	83	88	96
Q15 Express concerns/fears	91	80	55	75	80	86	96
Q16 Respect shown	94	84	58	79	85	89	97
Q17 Time for visit	91	80	56	75	81	86	96
Q18 Consideration	91	79	54	74	80	85	98
Q19 Concern for patient	89	80	54	76	81	86	97
Q20 Self care	91	79	52	74	80	85	97
Q21 Recommendation	91	82	54	77	83	88	97
About the staff							.
Q22 Reception staff	77	81	52	77	82	87	96
Q23 Respect for privacy/confidentiality	79	80	55	76	81	85	96
Q24 Information of services	78	77	50	72	78	83	96
Finally							
Q25 Complaints/compliments	74	70	42	65	71	76	96
Q26 Illness prevention	76	72	48	68	73	78	96
Q27 Reminder systems	75	72	50	66	72	77	96
Q28 Second opinion / comp medicine	78	71	45	66	71	76	96
Overall score	85	76	50	71	77	82	95

Your mean score for this question falls in the highest 25% of all means Your mean score for this question falls in the middle 50% of all means Your mean score for this question falls in the lowest 25% of all means

Please note the reliability of your patient feedback may be marginally reduced if less than 25 patient responses per question is achieved. In the event that there are less than 5 patient responses for any question, this score will not be illustrated.

See the supporting documents at the end of this report for percentage score calculation and quartile information.

Graph 2: Your mean percentage scores in ascending order of performance with benchmark mean scores by list size (2001-4000 patients)





^{*}Based on data from 185 practices carrying out 248 surveys between April 2010 and March 2013 with 25 or more responses.

Table 4: Your patient demographics

Number of patient responses by category, your mean percentage scores and benchmarks by practice list size (2001-4000 patients)

responses score National M	/linimum	Lower	NA-aliana	11	
(%) mean score (%)	/IIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIIII	Lower Quartile	Median	Upper Quartile	Maximum

Age

Under 25	20	90
25 - 59	36	85
60 +	23	84
Blank	7	74

73	46	67	73	80	95
75	50	71	76	81	94
78	47	74	79	83	96
73	47	65	73	80	100

Gender

Female	47	85
Male	35	86
Blank	4	-

76	48	70	77	82	93
77	51	73	77	82	95
-	-	-	-	-	-

Visit usual practitioner

Yes	66	86
No	11	85
Blank	9	80

77	50	73	78	82	95
72	38	66	72	79	93
74	49	68	73	80	99

Years attending

< 5 years	34	87
5 - 10 years	24	87
> 10 years	23	84
Blank	5	75

76	51	71	77	81	93
75	49	70	76	81	95
76	48	72	77	82	96
73	47	66	74	81	100

^{*}Based on data from 185 practices carrying out 248 surveys between April 2010 and March 2013 with 25 or more responses.

Demographic category mean percentage scores are calculated from all the ratings from all questions for that demographic group.

Please note the reliability of your patient feedback may be marginally reduced if less than 25 patient ratings per category is achieved. In the event that there are less than 5 patient responses for any question, the corresponding score will not be illustrated.

Please see the supporting documents at the end of this report for percentage score calculation and quartile information.



Table 5: Your current and previous mean percentage scores*

	Current scores	28/03/2013	26/03/2012	25/03/2009
Q1 Opening hours satisfaction	83	70	73	72
Q2 Telephone access	80	59	64	69
Q3 Appointment satisfaction	81	66	72	76
Q4 See practitioner within 48hrs	82	69	69	75
Q5 See practitioner of choice	88	70	79	80
Q6 Speak to practitioner on phone	83	63	68	75
Q7 Comfort of waiting room	80	66	64	75
Q8 Waiting time	81	65	69	78
Q9 Satisfaction with visit	92	84	85	88
Q10 Warmth of greeting	92	86	86	89
Q11 Ability to listen	94	87	84	90
Q12 Explanations	96	87	83	86
Q13 Reassurance	93	86	83	83
Q14 Confidence in ability	94	87	86	89
Q15 Express concerns/fears	91	85	83	84
Q16 Respect shown	94	88	83	88
Q17 Time for visit	91	83	81	78
Q18 Consideration	91	81	82	83
Q19 Concern for patient	89	83	83	83
Q20 Self care	91	80	82	
Q21 Recommendation	91	82	85	88
Q22 Reception staff	77	59	68	79
Q23 Respect for privacy/confidentiality	79	66	72	78
Q24 Information of services	78	61	72	79
Q25 Complaints/compliments	74	60	62	75
Q26 Illness prevention	76	66	68	82
Q27 Reminder systems	75	66	68	80
Q28 Second opinion / comp medicine	78	64	65	78
Overall score	85	74	76	81

⁻⁻ no data available, question introduced in October 2009.

^{*}Dates in the table relate to date of application to carry out the survey.



All written patient comments have been included in their entirety but details which could identify a specific patient have been removed to ensure anonymity.

Any comments about how this practice could improve its service?

- Very busy but always helpful.
- Difficult question but I think a more electronic means of booking appointments and ordering repeat prescriptions would be good.
- Already improved now, all looks nice and neat.
- · Reception staff very helpful and friendly.
- This doctor is the best doctor.
- Have online system for ordering prescription and repeat medicines.
- No problems, really like the doctor very caring.
- Tea/coffee in waiting room.
- Didn't have to wait at all.
- I would like to see my doctor via skype/video call. It would save me time travelling to the surgery.
- Really like the new booking in system, makes things much more quicker then waiting at reception.
- More appointments.
- I am very pleased with this doctor's visit and found them very polite and helpful.
- No I am very happy with my practice.
- Overall well run practice.
- Everything is excellent.
- Happiest and friendliest GP practice I've experienced. A new building close to the current location will be a positive contribution to the service. A male in the office administration staff in addition to the quality staff at present.
- None, it's one of the best doctor surgery ever!
- We need appointment right time. No after one or two week.
- Overall I'm happy: only thing to improve I think is how the reception receives patient.
- Very happy with service.
- Practice already running very good, maybe Saturday service (if it is possible) can be added.
- If there was more appointments available for the day I called in. Because even at 8:15am they don't have any appointments available. So that's disappointing.
- Has improved considerably in the last 2 years.
- Nothing to improve love my doctor/surgery.
- An extension to seating area would be excellent if it was possible. In the last few weeks I have noticed good improvment in telephone answering service, my general impression is very good overall. I think the practice is trying improve itself all the time. Good luck.
- Staff at the desk are not friendly enough. More available appointment very frustrating when you can't see the doctor at times.
- No it's actually alright.



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All written patient comments have been included in their entirety but details which could identify a specific patient have been removed to ensure anonymity.

Any comments about how the doctor/nurse could improve?

- Always happy to help me.
- Really happy with my doctor, always feel I get a good detailed consultation from them. Feel well informed.
- Feel guilty as I always take longer on any appointments than I should and they never rush me, always gives me the time I need to feel looked after well.
- They always listen to me and explain clearly so I can understand even though I can't hear properly. They are very patient and caring doctor.
- Excellent doctor.
- This doctor offers a great service, can't think of any improvement!
- This doctor is a very caring doctor.
- Can't think of anything.
- Couldn't be any better. Always available for advice/help.
- Very efficient.
- A relative died recently from a long and painful cancer the doctor was the best support they could have got, very caring and always there whenever we needed.
- Get rid of patients that are always at the doors and stop wasting their time.
- Couldn't ask for any better.
- No my doctor always takes time and care on all my visits.
- Both good doctors very satisfied.
- No ok.
- They were excellent.
- Additional medical staff on a locum basis to reduce the number of patients to be seen by one GP would help.
- Nothing, this doctor is a excellent doctor, I would never want nothing to change. The other doctor is very good too.
- Doctors should see all patient on time. As they can.
- We are very happy about the doctor. Very friendly doctors.
- Doctors are very warm and friendly and with the very good knowledge of the occupation, excellent.
- This doctor is amazing. Completing understands what the problem is. Keep smiling.
- No my doctor knows what what they're doing.
- With a good rest, when off duty. Otherwise they are excellent. An older patient.
- Doctor is very good and finally been treated with respect and have full confidence in my doctor's ability. They listen to me and provide me with the medication I need to continue my daily life.
- Oh don't know but all doctors are very good I love them.
- Nope they good at what they do.



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Supporting documents

Details of score calculation

The score provided for each question in this questionnaire is the mean (average) value of all of the ratings from all patients who completed the question. It is expressed as a percentage - so the best possible score is 100%.

Example using data from your Q1 Opening hours satisfaction

Total number of patients responses = 86

Questionnaire rating scale	Poor	Fair	Good	Very Good	Excellent	Blank/spoilt	
Number of ratings	1	2	7 33		41	2	
Value assigned to each rating	0	25	50	75	100	n/a	

Your mean percentage score for Q1 = 83%

Explanation of quartiles

In statistics a quartile is any one of the three values that divide data into four equal parts, each part represents ¼ of the sampled population.

Quartiles comprise:

Lower quartile, below which lies the lowest 25% of the data. The median, cuts the data set in half

Upper quartile, above which lies the top 25% of the data

Please note that the benchmarks presented in this report are based on data obtained from a volunteer sample of practices, and as such may be artificially high.

Question	Your mean score (%)
Q1 Opening hours satisfaction	83

Benchmark data (%)*						
Min Lower Median Upper Max quartile						
23	64	68	73	92		

*Based on data from 927 practices carrying out 1,326 surveys between April 2010 and March 2013 with 25 or more responses.



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Supporting documents

Page by page guide to the interpretation of your report

Page 1

The frequency distribution table (table 1) shows the number of patient ratings from poor to excellent and the number of 'blank/spoilt' responses for every question (a blank response is where a patient did not respond to the question and a spoilt response is where more than one tick box option was chosen or if the questionnaire was defaced). If these values are added up, for any one question, this will equate to the total number of patients surveyed (shown in the top right hand corner of the page). This table clearly shows the degree of satisfaction patients have with each aspect of the practice considered. Please note the spread of the ratings. Are they widely spread or closely packed around one or two specific ratings? One or two higher or lower ratings can make a big difference to your mean percentage scores illustrated in tables 2 and 3.

Page 2

The mean percentage score and benchmark table (table 2) illustrates your mean percentage scores for each question calculated from the data in table 1. Each score is the mean (average) score calculated from valid patient ratings (i.e. not the blank/spoilt responses) expressed as a percentage (see score calculation sheet also in the supporting document section of your report). It has been established by our statisticians that the reliability of your patient feedback for any one question may be marginally reduced if less than 25 valid patient responses is achieved (this number can be determined from table 1). In the event that there are less than 5 patient responses, the corresponding score for the question will not be illustrated.

Your scores have been displayed in colour coded boxes to indicate how your score falls within the benchmark data (within the highest 25%, the middle 50% or the lowest 25% of all the mean percentage scores achieved by all practices in the benchmark sample). The provenance of the benchmark data is provided in the footer below the table.

Graph 1 illustrates your mean percentage scores in ascending order of performance with benchmark means from all participating practices.

Page 3

Table 3 and graph 2 are the same as for page 2, but with benchmarks provided relevant to your practice list size. Evidence indicates that practices with smaller list sizes tend to perform better than those with larger list sizes.

Page 4

Table 4 shows the number of patient responses from each 'demographic' group detailed on the questionnaire i.e. age, gender, if the patient saw their usual practitioner or not and the number of years attending the practice. Demographic category mean percentage scores are calculated from all the ratings from all questions for that demographic group. Associated benchmark mean scores relevant to your practice list size are also provided.

The same criteria concerning reliability of the feedback as explained in Page 2 above applies.

Page 5

Table 5 lists your current scores for each question together with scores from your last 3 surveys (if applicable) for comparison.

Page 6

Patient comments usually reflect scores achieved. The IPQ was designed to simulate the patient's chronological journey through their visit to the practice. Although the questions in the IPQ are generic, comments can pinpoint specific issues identified by the patient from any part of this journey. If there is a particular problem within the practice e.g. getting through in the morning on the telephone or the lack of chairs in the waiting room suitable for the elderly, this can be clearly picked up in the themes and frequency of comments.

In order to ensure patient anonymity, any personal identifiers are removed. In the unlikely event that we receive a written comment which might relate to serious professional misconduct (e.g. allegations of sexual assault), the comment would be referred to our Clinical Associate who would discuss the matter with you.

P10



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Improving Practice Questionnaire



OFFICE USE ONLY	Org ID
	Survey ID
	Practitioner ID

You can help this general practice improve its service

- This practice would welcome your honest feedback
- · Please read and complete this survey after you have seen the
- All the information provided by patients is put together in a report for the practice. Your answers will not be identifiable.
 Any comments you make will be included but all attempts will be made to remove information that could identify you.
- Once completed, please return this survey to reception in the envelope provided

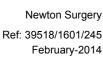
Please mark the box like this with a blue or black ball-point pen. If you change your mind just cross out your old response and make your new choice.

When giving your feedback, please only consider the consultation you have had today.

Abo	out the practice	Poor	Fair	Good	Very good	Excellent
1	Your level of satisfaction with the practice's opening hours					
2	Ease of contacting the practice on the telephone					
3	Satisfaction with the day and time arranged for your appointment					
4	Chances of seeing a doctor/nurse within 48 hours					
5	Chances of seeing a doctor/nurse of <u>your</u> choice					
6	Opportunity of speaking to a doctor/nurse on the telephone when necessary					
7	Comfort level of waiting room (e.g. chairs, magazines)					
8	Length of time waiting in the practice					
Ab	out the doctor/nurse (whom you have just seen)	Poor	Fair	Good	Very good	Excellent
9	My overall satisfaction with this visit to the doctor/nurse is					
10	The warmth of the doctor/nurse's greeting to me was					
11	On this visit I would rate the doctor/nurse's ability to really listen to me as					
12	The doctor/nurse's explanations of things to me were					
13	The extent to which I felt reassured by this doctor/nurse was					
14	My confidence in this doctor/nurse's ability is					
15	The opportunity the doctor/nurse gave me to express my concerns or fears was					
16	The respect shown to me by this doctor/nurse was					
17	The amount of time given to me for this visit was					

Please turn over 5







Ab	out the doctor/nurse (continued)	Poor	Fair	Good	Very good	Excellent
18	This doctor/nurse's consideration of my personal situation in deciding a treatment or advising me was					
19	The doctor/nurse's concern for me as a person on this visit was					
20	The extent to which the doctor/nurse helped me to take care of myself was					
21	The recommendation I would give to my friends about this doctor/nurse would be					
Abo	out the staff	Poor	Fair	Good	Very good	Excellent
22	The manner in which you were treated by the reception staff					
23	Respect shown for your privacy and confidentiality					
24	Information provided by the practice about its service (e.g. repeat prescriptions, test results, cost of private certificates etc)					
Fin	ally	Poor	Fair	Good	Very good	Excellent
25	The opportunity for making compliments or complaints to this practice about its service and quality of care					
26	The information provided by this practice about how to prevent illness and stay healthy (e.g. alcohol use, health risks of smoking, diet habits etc)					
27	The availability and administration of reminder systems for ongoing health checks is					
28	The practice's respect of your right to seek a second opinion or complementary medicine was					
Any	comments about how this practice could improve its service?					
Any	comments about how the doctor/nurse could improve?					
TI	he following questions provide us only with general information about survey. No one at the practice will be able to ident				sponded	to this
How in ye	old are you Are you: Was this visit with your usual clinician?	How many ye been attendin				
	Under 25 Female Yes	Less th	nan 5 yea	rs		
	25-59	5-10 ye	ears			
	60+	More to	nan 10 ye	ears		

Thank you for your time and assistance



Certificate of Completion

This is to certify that

Newton Surgery

305 Chapeltown Road Leeds LS7 3JT

Practice List Size: 3900 Surveys Completed: 86

has completed the

Improving Practice Questionnaire

Completed on 27 February 2014

Michael freco.

Michael Greco
Director



Thank you to all patients who participated in this survey. By letting the practice know your views, positive changes can be made for the benefit of all patients.